

Full Length Research Paper

## Maximum flow–minimum cost algorithm of a distribution company in Ghana: Case of ‘NAAZO’ Bottling Company, Tamale Metropolis

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Every business entity’s primary objective is to maximize profit and satisfy its customers (end users). Since businesses are an integral part of our environment, their operations will be restricted by the environmental factors associated with it. The study seeks to model NAAZO Peki distribution in Tamale Metropolis (TM) as a network flow problem, and to determine the minimum cost of Peki soft drink distribution in the Tamale Metropolis (TM) using Ford-Fulkerson Algorithm. Data on demand and storage capacities of retailers within the metropolis were collected from management of NAAZO and the detailed road network and their corresponding distances sourced from the town and country planning department of the metropolis. Peki distribution within the metropolis was modeled as a network flow problem minimum cost for the annual distribution for the year determined using Ford-Fulkerson algorithm. NAAZO could possibly reduce cost of distribution by up to 58% of minimum cost, that is possible from GH¢1,477,188.30 to GH¢934,487.10.

**Key words:** Maximum flow, minimum cost, algorithm, Peki distribution.

### INTRODUCTION

Day in and day out we hear travelers complain of traffics, passengers complaining of cost of travelling, city authorities going through hell carrying out demolitions of unauthorized structure, spillage of our drainage systems, policy makers choosing venues for conferences without carefully considering the impact of travel cost on the conference. Every business entity’s primary objective is to maximize profit and satisfy its customers (end users).

Since businesses are an integral part of our environment, their operations will nonetheless be restricted by certain environmental factors.

According to Chopra and Meindl (2007) companies such as Wal-Mart and McMaster-Carr business success is largely due to their efficient distribution systems. The huge potential benefits distribution companies (e.g Ghana water Company, Electricity Company, Coca-Cola,

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Uniliver Ghana, etc) stands to benefit inspired the need to undertake the present study.

NAAZO has a bottling division with vehicles that transport crates of their Peki soft drink to its retailers. There are hundreds of retailers within the metropolis and for purposes of this study, the city is zoned into retail communities (nodes/vertices), but only  $c(u, v)$  crates per day can go from  $u$  node to  $v$  node. That is, the vehicles travel on specified routes/edges  $(u, v)$  between retail communities and have a limited capacity, and NAAZO can transport at most  $c(u, v)$  crates per day between each pair of communities  $u$  and  $v$ .

NAAZO has no control over the routes and capacities and so cannot alter the flow network. NAAZO's goal is to send the largest number of crates ( $p$ ) as possible per day that can be transported to the retailers at least cost, since it has no infinite capacity. For the purpose of this study, we code the retail communities within the Tamale Metropolitan Assembly .

Business persons in the various communities with infrastructures are aided by the company with cool chains to stock up the product. Consumers and other smaller retailers in turn can pick their supplies from these persons at no extra cost. The network players of NAAZO are therefore the centers of the business persons, retail shops, super markets, filling stations and individual consumers. The company's warehouse in Tamale is relatively small. Delivery of the products from the depot to the retail communities is done with some sense of urgency from the production warehouse. According to Anany (2007) algorithms can be said to be procedural solutions to problems. These solutions are not answers but specific instructions for getting answers.

Damian and Garrett (1991a) in their PhD. thesis work entitled the Minimum Cost Flow Problem and the Network Simplex Solution Method" in Ireland distribution network has Dublin and Belfast as supply nodes, while Cork, Galway, Limerick and Waterford were demand nodes. The Spanning tree technique was used to find the optimal solution. Further, according to Damian and Garrett (1991b) and Dantzig et al. (1950) first studied maximum-flow and minimum-cut problem. They left their finding at that stage until mid 1950's. Goldberg and Tarjan (1990) dealt with nine different problem types, with the stated goal of aiding the third of Stalin's five-year plans to obtain the greatest possible usage of existing industrial resources. Principal among these problems were: distribution of work among individual machines; distribution of orders among enterprises; distribution of raw materials; fuel and factors of production; minimization of scrap; and best plan of freight shipments. Shigeno et al. (2000), discussed various algorithms. He explained how efficient Edmond- Karp and Push-relabel algorithms are suitable maximum flow problems. Bellman-Ford Fulkerson has the shortest path algorithm which will not also be discussed here.

In David et al. (2006) a minimum cost maximum flow of a network  $G = (V, E)$  is a maximum flow with the smallest

possible cost. This problem combines maximum flow (getting as much flow as possible from the source to the sink) with shortest path. O'Connor (1980) outlines a simple method which involves traversing the entire back path of  $i$ , labeling each node along it.

**METHODOLOGY**

**Definition of terminologies**

**Networks**

In Timon (2008), Network is some quantity (be it electricity, water, information, goods, money, people) moved along an underlying supporting medium (circuit boards, pipelines, roads, antennas and the air between them). If  $V$  is a set of nodes,  $E$  a set of arcs then the network  $G$  is defined as:

$$G = (V, E, s, t, c)$$

Where  $s$  is the starting node,  $t$  the end node and  $c$  capacity function of the arcs.  $G$  is shown in Figure 1 graphically. A network consists of a set of nodes linked by arcs (edges or branches).

Flows are generally commodities which we send from one node to another via the arcs. By and large, flow in a network is limited by the capacity of its arcs, which may be finite or infinite. An arc is said to be directed or oriented if it allows positive flow in one direction and zero flow in the opposite direction. A directed network has all directed arcs (Vijaya, 2007). For the purpose of this study, we shall represent nodes by circles and arcs by straight lines.

A connected network is such that every two distinct nodes are linked by at least one path. Network flow is the sending of a commodity from one special node (source) to another special node (sink) through intermediate arcs. The assumption is that for each unit of flow that enters arc  $(u, v)$  at node  $u$ , the same unit arrives at

node  $v$ . Let  $f(u, v)$  be the flow value,  $c(u, v)$  be the arc capacity,  $E$  be the flow from the source to the sink and  $\mathfrak{R}$  a real number. A pseudoflow is a function  $f : E \rightarrow \mathfrak{R}$  that satisfies the capacity constraints :

$$\forall (u, v) \in E : f(u, v) \leq c(u, v)$$

and the generalized antisymmetry constraints:

$$\forall (u, v) \in E : f(u, v) = -f(v, u) \quad \forall u \in V - \{s, t\}, \text{we}$$

require that  $\sum_{v \in V} f(u, v) = 0$  . The value of a flow is defined as

$$|f| = \sum_{v \in V} f(s, v)$$

If the arc capacity of a node  $(1, 2)$  is 10 which determines the max flow from node 1 to node 2, then the reverse capacity of  $(1, 2)$  which is  $(2, 1) = - (1, 2)$  is 0. The maximum flow along a path is determined by the least arc capacity along the path. Consider a

path, say  $(1, 2) \rightarrow (2, 4) \rightarrow (4, 5)$  of capacities  $\{10, 4, 6\}$ , the minimum capacity along the path is 4 Along the arc  $(2, 4)$ . The maximum quantity that can flow along the path therefore is 4 units.

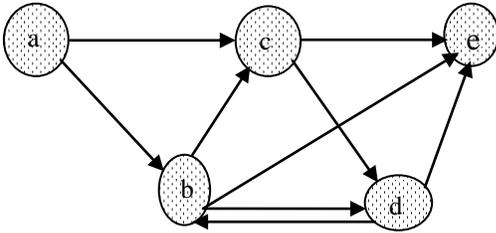


Figure 1. Example of Network (V, E).

**Residual network**

According to Kevin (1999) intuitively, given a flow network  $G = (s, t, V, E, c)$  and a flow  $f(u, v)$ , the residual network consists of edges that can admit more flow. It is usually represented by undirected graph of the original network flow. Let  $f$  be a flow in

$G$ , and consider a pair of vertices  $u, v \in V$ . The amount of additional flow that can be pushed from  $u$  to  $v$  before exceeding the

capacity  $c(u, v)$  is called the residual capacity,  $c_f(u, v)$ . Basically it represents the remaining capacity of flow left unused with respect

to a pseudoflow,  $f$ . The residual capacity function  $c_f$  of  $f$  in network  $G$  is a real number  $c_f : V \times V \rightarrow \mathfrak{R}$  defined as  $c_f(u, v) = c(u, v) - f(u, v)$ .

The residual capacity function,  $c_f$  is defined as

$$c_f(u, v) = c(u, v) - f(u, v)$$

and the residual capacity is

$$G_f = (s, t, V, E, c_f)$$

The value of a flow is defined as,

$$|f| = \sum_{v \in V} f(s, v)$$

In many practical applications some nodes are connected to the environment surrounding the network. At these entryway nodes, there may be a net gain of flow into the network (source node), or a net loss of flow out of the network (sink node). This is an extension in an attempt to address the issue of gain factor when it comes to modeling. To emphasize that flow conservation still holds at source and sink nodes, a dashed “phantom” arc can be shown on the network diagram. The phantom arc will be an inflow for a source node, and an outflow for a sink node. Consider Figure 2(a), flow is conserved. At Figure 2(b) a phantom arc is introduced to compensate the deficit in the inflow; whilst in Figure 2(c) a phantom is introduced to compensate deficit at the outflow.

In both cases (b) and (c) the phantom factor is to maintain flow conservation. The phantom factor can represent the physical transformation of one commodity into a lesser or greater amount of the same commodity. Some examples include: spoilage, leaks, evaporation or deterioration. For flow  $x_j$  the flow conservation is stated as:

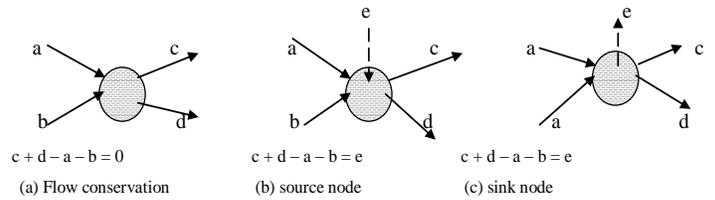


Figure 2. Flow conservation.

$$\sum_{outflow} x_j - \sum_{inf\ low} x_j = b_i,$$

Where  $b_i \geq 0$  is the deficit inflow or excess outflow.

**Augmented network**

According to Goldfarb et al. (2002) Max-Flow, Min-Cut theorem in any network, is the value of the maximum flow from source to sink and it is equal to the capacity of the minimum cut. The net flow in the network satisfies three conditions: the capacity constraint, flow conservation constraint and skew symmetry. He further states that according to Max-Flow Min-Cut theorem in any network, the value of the maximum flow from source to sink is equal to the capacity of the minimum cut.

According to Shigeno et al. (2000) and Thomas et al. (2002) augmented network is all the paths from  $s$  to  $t$ . Note that the residual network may include arcs with zero residual capacity, and still satisfies the symmetry assumption. Flow-Augmenting Algorithm: Every flow augmenting path from source  $S$ , to sink,  $T$  in a network of directed path from  $S$  to  $T$  is in the residual network.

Thomas et al. (2002) stated that networks may have several sources and or sinks, rather than just one of each. These are called *multiple or single source(s)* and or *multiple or single sink(s)*. A Company might have a set of  $m$  factories

$\{s_1, s_2, \dots, s_m\}$  and a set of  $n$

warehouses  $\{t_1, t_2, \dots, t_n\}$ . The company may also

have a set of  $m$  factories, sources  $\{s_1, s_2, \dots, s_m\}$  and a single sink,  $t$  or a single source,  $s$  and a set of  $n$  warehouses, sinks  $\{t_1, t_2, \dots, t_n\}$ .

Fortunately, these problems are not really difficult than the ordinary maximum flow problems. To solve any of the scenarios stated above, we convert the problem to the ordinary maximum flow problem by introducing fictitious arcs. The fictitious capacity is as large as the starting arcs can supply or as large as the end arcs can accommodate.

**Single source-multiple sinks**

This is the case of the problem under study where NAAZO has one depot with several retail communities. The model becomes

$$|f| = \sum_{i=1}^m \sum_{v \in V} f(t_i, v)$$

Subject to conservation constraint,

$$\forall u \in V - \{s, t_1, t_2, \dots, t_9\}, \sum_{v \in V} f(s, v) = 0$$

Skew symmetry constraint,

$$\forall u, v \in V, f(u, v) = -f(v, u) \quad \text{and} \quad \text{capacity}$$

constraint,

$$\forall u, v \in V, f(u, v) \leq c(u, v)$$

**Multiple sources-single sink**

Consider a network with a set of  $m$  factories  $\{S_1, S_2, \dots, S_m\}$ , sources and a single sink,  $t$  is shown below:

$$|f| = \sum_{v \in V} f(u, v)$$

Subject to conservation constraint,

$$\forall u \in V - \{s, t\}, \sum_{v \in V} f(s, v) = 0$$

Skew symmetry constraint,

$$\forall u, v \in V, f(u, v) = -f(v, u) \quad \text{and} \quad \text{capacity constraint,}$$

$$\forall u, v \in V, f(u, v) \leq c(u, v)$$

**Multiple sources-multiple sinks**

Multiple sources-multiple sinks networks can be transform into an ordinary maximum flow problem. A *supersource*,  $s$  was introduced to directed edge  $(s, s_i)$  with capacity  $c(s, s_i) = \infty$  for each  $i = 1, 2, \dots, m$ . We also create a new *super sink*  $t$  and add a directed edge  $(t_i, t)$  with capacity  $c(t_i, t) = \infty$  for each  $i = 1, 2, \dots, m$ . The model then becomes:

$$|f| = \sum_{i=1}^m \sum_{v \in V} f(t_i, v)$$

Subject to conservation constraint,

$$\forall u \in V - \{s, t_1, t_2, \dots, t_9\}, \sum_{v \in V} f(s, v) = 0.$$

Skew symmetry constraint,

$$\forall u, v \in V, f(u, v) = -f(v, u)$$

and capacity constraint,

$$\forall u, v \in V, f(u, v) \leq c(u, v)$$

The single source  $s$  simply provides as much flow as desired for the multiple sources  $s_i$ , and the single sink  $t$  likewise consumes as much flow as desired for the multiple sink  $t_i$ .

**Methods of solving network problems**

**Maximum flow-minimum cost algorithm (Ford-Fulkerson)**

According to Handy (2007) the maximum flow algorithm is based on finding breakthrough paths with net positive flow between the source and sink nodes. Each path commits part or all of the capacities of its arcs to the total flow in the network.

For a node  $j$  that receives flow from node  $i$ , we attached a label  $[a_j, i]$ , where  $a_j$  is the flow from node  $i$  to node  $j$ . let  $c(i, j)$  unit cost of sending flow  $f(i, j)$  along arc  $(i, j)$ .  $c(i, j)$  can also be distance or length of arc  $(i, j)$ .

Algorithm steps:

(1) For all arcs  $(i, j)$ , set the residual capacity equal to the initial capacity  $(c_{ij}, c_{ji}) = (C_{ij}, C_{ji})$ .

Let  $a_1 = \infty$  (flow into node 1) and label source node 1 with  $[\infty, -]$ .

Set  $i = 1$ , and go to step 2.

(2) Determine  $S_i$ , the set of unlabeled nodes  $j$  that can be reached directly from node  $i$  by arcs with positive residuals. If  $S_i \neq \emptyset$ , go to step 3. Else go to step4.

(3) Determine  $k \in S_i$

$$C_{ik} = \max_{j \in S_i} \{C_{ij}\}$$

Set  $a_k = C_{ik}$  and label node  $k$  with  $[a_k, i]$ . If  $k = n$ , the sink node has been labeled, and a breakthrough path is found, go to step 5. Else, set  $i = k$  and go to step 2.

(4) If  $i = 1$ , no breakthrough is possible; go to step 6. Otherwise, let  $r$  be the node that has been labeled immediately before current node  $i$  and remove  $i$  from the set of nodes adjacent to  $r$ . Set  $i = r$ , and go to step2 (backtracking).

(5) (Determination of Residuals) Let  $N_p = (1, k_1, k_2, \dots, n)$  define the node of the path breakthrough path from source node to sink node  $n$ . Then the maximum flow along the path is computed as  $f_p = \min\{a_1, a_{k_1}, a_{k_2}, \dots, a_n\}$ .

The residual flow is changed from the current  $(c_{ij}, c_{ji})$ .

(a) To  $(c_{ij} - f_p, c_{ji} + f_p)$  if flow is from  $i$  to  $j$  and  $(c_{ij} + f_p, c_{ji} - f_p)$  if flow is form  $j$  to  $i$ .

(b) Reinstate any nodes that were removed in step 4. Set  $i = 1$ , and return to step2 to attempt a new breakthrough path.

(6) Using the initial and final residuals of arc  $(i, j)$ ,  $(\overline{C_{ij}}, \overline{C_{ji}})$

and  $(c_{ij}, c_{ji})$  respectively,

the optimal flow in arc  $(i, j)$  is computed as follows:

Let  $(\alpha, \beta) = (\bar{C}_{ij} - c_{ij}, \bar{C}_{ji} - c_{ji})$ . If  $\alpha > 0$ , the optimal flow from  $i$  to  $j$  is  $\beta$ .

Given that  $m$  breakthrough paths have been determined, the maximal flow and minimum cost in the network is

$$\max[f] = F = \sum_{p=1}^m f_p$$

$$Cost_{\min} = \sum_{\forall(i,j) \in E} c(i, j) (\bar{C}_{ij} - c_{ij}, \bar{C}_{ji} - c_{ji}) = \sum_{\forall(i,j) \in E} c(i, j) (\alpha, \beta)$$

**Network flow problems**

In this session we shall discuss a range of network problems and finally discuss in details the maximum network problem. Network models in this chapter will focus on techniques of finding the most efficient ways of finding the shortest route between two locations; determine the minimum-cost flow in a network that satisfies supply and demand requirements that will produce maximum flow in the network.

**Minimum cost flow problem**

In the *minimum cost flow problem*, the goal is to send flow from supply nodes to demand nodes as cheaply as possible, subject to arc capacity constraints. According to Network Optimization Models given  $s$ - $t$  flow, the cost of flow is the sum of the flow over all arcs times the cost per unit for that arc. An instance of the minimum cost flow problem is a network  $G = (V, E, b, a, c)$ , where  $b: V \rightarrow \mathbb{R}$  is a *supply function*,  $a$  is a capacity function, and  $c$  is a cost function.

We say node  $v \in V$  has supply if  $b(v) > 0$  and demand if  $b(v) < 0$ . We assume that the total supply equals the total demand, that is,  $\sum_{v \in V} b(v) = 0$ ; otherwise the problem is infeasible. A *flow* is a pseudoflow that satisfies the *mass balance constraint*.

$$\forall v \in V \quad \sum_{v \in V: (u,v) \in E} f(u, v) = b(v) .$$

Let  $f$  be a flow in  $G$  and  $C$  the cost of transportation/shipment. If there exists a negative cost residual cycle in  $G_f$ , then we can improve  $f$  by sending flow around the cycle. Busacker and Saaty (1988) showed that the converse is also true. The objective is to find

$$\min C = \min \sum_{v \in V: (u,v) \in E} a \times f(u, v)$$

Subject to Conservation constraint

$$\forall u \in V - \{s, t\} : \sum_{i \in V} f(u, v) = 0$$

Arc capacity constraint

$$\forall u, v \in E, \quad f(u, v) \leq c(u, v) \text{ and Skew symmetry}$$

$$f(u, v) = -f(v, u)$$

The Minimum Cost Flow (MCF) Problem is to send the required flows from the supply nodes to the demand nodes (that is, satisfying the demand constraints (2)), at minimum cost. The *flow bound* constraints (3), must be satisfied. The demand constraints are also known as *mass balance* or *flow balance* constraints.

**Maximum flow- minimum cost problem**

According to Thomas et al. (2002) in the maximum flow minimum cost problem, the goal is to send as much flow as possible between two nodes, subject to arc capacity limits at the least cost. An instance of the maximum flow problem is a network,  $G = (s, t, V, E, c, a)$ , where  $s, t \in V$ , and  $a$  and  $c$  are as defined previously. Max flow – min cost is a pseudoflow  $f$ , stated as:

$$\max |f| = \sum_{i \in V} f(u, v)$$

$$\min C = \sum_{v \in V: (u,v) \in E} a \times f(u, v)$$

Subject to conservation constraints:

$$\forall u \in V - \{s, t\} : \sum_{i \in V} f(u, v) = 0$$

Skew symmetry constraints:

$$f(u, v) = -f(v, u) \text{ and}$$

Capacity constraint;

$$\forall u, v \in E, \quad f(u, v) \leq c(u, v) .$$

The Maximum-flow Minimum-cut Theorem: The theorem states that for flow in network  $G = (V, E, s, t, c)$ , the following three conditions are equivalent:

- (1)  $f$  is a maximum flow in  $G$ .
- (2) There is no augmenting path in  $G$  with respect to  $f$ ; that is, residual network  $G_f$  contains no path from  $s$  to  $t$ .
- (3) There is a cut  $(S, T)$  in  $G$  with  $|f| = c(S, T)$ .

The Maximum-flow Minimum-cut theorem establishes that if the Ford-Fulkerson algorithm terminates, then the flow at termination is a maximum flow. An *augmenting path* is a residual  $s$ - $t$  path. Clearly, if there is an augmenting path in  $G_f$ , then we can improve  $f$  by sending flow along this path. Ford and Fulkerson showed that the converse is also true.

In the maximum flow problem, we are given a flow network  $G_f$  with source  $s$  and sink  $t$ , we wish to find a flow of maximum value.

Given that  $m$  breakthrough paths have been determined, the maximum flow,  $F$  in the network is the sum,  $(f_1 + f_2 + \dots + f_m)$ .

$$\text{That is, } F = f_1 + f_2 + \dots + f_m .$$

According to Damian and Garrett (1991b) the maximum flow problem is to send the maximum possible flow from a specified *source* node ( $s$ ) to a specified *sink* node ( $t$ ). The arc  $(t, s)$  is added with  $c_{ts} = -1$ ,  $l_{ts} = 0$  and  $u_{ts} = \infty$ . The supply at each node is

set to zero, that is,  $b(i) = 0$  for all  $i \in N$ , as is the cost of each arc  $(i, j) \in A$ . Finally,  $u_{ij}$  represents the upper bound on flow in arc  $(i, j)$  to give the following LP formulation:

Maximum  $-x_{ts}$

subject to  $\sum_{j:(i,j) \in A} x_{ij} - \sum_{j:(j,i) \in A} x_{ji} = 0$ , for all  $i \in N$

$0 \leq x_{ij} \leq u_{ij}$  for all  $(i, j) \in A$

$0 \leq x_{ts} \leq \infty$

### The study area

The NAAZO Company in Tamale is situated at the center of the town, near the Cultural Centre and Volta River Authority (VRA) main offices. NAAZO has a depot (source  $s$ ) which stores the Peki crates, and it has retailers (sink  $t$ ) that stock them at the downstream. NAAZO has a Bottling Division with vehicles that transport the crates of the company to the retailers. Because the vehicles travel on specified routes (edges) between retail communities (vertices) and have a limited capacity, NAAZO can transport at most  $c(u, v)$  crates per day between each pair of communities  $u$  and  $v$ . NAAZO has no control over the routes and capacities and so cannot alter the flow network. It has retailers across the metropolis. The metropolis has a projected 2013 population of 562,919 (<http://en.wikipedia.org/wiki/Tamale>, Ghana) according to the 2010 population and housing census figures.

### Model of the problem

The task at hand is to model NAAZO Peki distribution network in Tamale as a flow problem. NAAZO's Peki Soft drink distribution problem in TMA is formulated as follows:

Let  $G = (V, E, s, t, c, d)$  be network of NAAZO Peki distribution network,  $V$  is a set of retail communities,  $E$  is a set of links,  $(u, v) \in E$  in  $G$  and  $u, v \in V$ ,  $s$  is source (depot),  $t$  is a sink (retail communities),  $c(u, v)$  is capacity function for arc  $(u, v)$  and  $d$  is distance of arc  $(u, v)$ . Let  $C$  be cost of transporting  $Q$  of Peki crates from  $s$  to  $t$ . Let  $f(u, v)$  be flow of Peki from the node  $u$  to node  $v$  for any community,  $(u, v) \notin E$ , we assume that

$c(u, v) = 0$ .

Then the model is:

$\max Q = \sum_{u, v \in V: \forall (u, v) \in E} f(u, v)$  and

$\min C = \sum_{\forall (u, v) \in E} c(u, v) \times f(u, v)$

Subject to:

Flow conservation constraint,

$\forall u \in V - \{s, t\} : \sum_{u \in V} f(u, v) = 0$

Capacity constraint,

$\forall u, v \in E, f(u, v) \leq c(u, v)$

and the skew symmetric constraint,

$\forall u, v \in E, f(u, v) = -f(v, u)$ .

### Solution procedure

Considering the enormous nature of the variables involved, software called Quantitative Methods (QM) for Windows was used to run the solution. QM is iterative software based on Ford-Fulkerson algorithm of solving maximum flow problems. The program provided the solution after 16 iterations using an average time of 1 min, 30 s of three runs for the average monthly demands. The 1<sup>st</sup>, 2<sup>nd</sup>, 3<sup>rd</sup>, 4<sup>th</sup>, and 5<sup>th</sup> runs used 1 min 30 s, 1 min 29 s, 1 min 30 s, 1 min 30 s, and 1 min 29 s respectively. An Intel (R) PIII CPU, 1.13 GHz of RAM, a hard drive of 160 GIG with Windows 2007 operator was used.

## RESULTS AND DISCUSSION

The results of the solution are shown below. Table 1 shows the detailed results of the various augmented paths for the iterations and the resultant flow of the average monthly demands. It is important to note that demand for Peki in TMA shows seasonal patterns. The off season shows very low demand figures and the peak period shows high demand figures. For the purposes of this study we adopted simple averages.

From the results obtained, NAAZO has monthly average of 341,339 crates of Peki drink for distribution to the retail communities: T1, T2, T3, T4, T5, T6, T7, T8 and T9; with capacities: 32143 crates, 35714 crates, 42857 crates, 35714 crates, 21429 crates, 50000 crates, 42857 crates, 178571 crates and 8929 crates respectively.

$\sum c(u, v) = c(14,15) + c(10,11) + c(27,26) + c(32,33) + c(44,43) + c(45,62) + c(60,63) + c(58,55) + c(4,54)$

being demanded.

Maximum flow for average monthly demand, Tamale East community,  $f(10,11) = 35,714$  crates. This represents 100% of total demand. Tamale South-East community,  $f(14,15) = 32143$  crates. This represents 100% of total demand. Tamale South-South-East community,  $f(27,26) = 39375$  crates. This represents 91.88% of the total demand. Tamale South community  $f(32,33) = 7143$  crates. This represents 48.55% of total demand. Tamale South-West community,  $f(44,43) = 1786$  crates. This represents 52.09% of total demand. Tamale Central market community  $f(4,54) = 3750$  crates. This represents 47.29% of the total demand. Tamale-North community  $f(58,55) = 168571$  crates. This represents 94.4% of total demand. Tamale-West community  $f(45,62) = 25000$  crates. This represents 50% of total demand. Tamale North-West community,

**Table 1.** Augmented paths of the flows for 1<sup>st</sup> run.

Iterations	Path	Flow	Cumulative flow
1	1-> 2-> 3-> 4-> 7-> 9-> 10-> 11-> 64	157143	157143
2	1-> 39-> 38-> 21-> 22-> 29-> 25-> 28-> 27-> 26-> 64	39286	196429
3	1-> 39-> 40-> 51-> 41-> 48-> 49-> 61-> 60-> 63-> 64	27857	224286
4	1-> 56-> 53-> 52-> 50-> 49-> 46-> 45-> 62-> 64	25000	249286
5	1-> 2-> 3-> 4-> 7-> 9-> 10-> 11-> 64	17857	267143
6	1-> 39-> 20-> 21-> 38-> 37-> 35-> 31-> 25-> 17-> 16-> 14-> 15-> 64	17857	285000
7	1-> 2-> 5-> 19-> 18-> 13-> 14-> 15-> 64	11071	296071
8	1-> 2-> 5-> 6-> 8-> 10-> 11-> 64	10714	306785
9	1-> 2-> 5-> 19-> 23-> 17-> 25-> 29-> 22-> 21-> 20-> 39-> 40-> 51-> 52-> 50-> 57-> 58-> 55-> 64	7857	314642
10	1-> 2-> 5-> 6-> 7-> 9-> 10-> 11-> 64	7143	321785
11	1-> 2-> 5-> 6-> 12-> 13-> 14-> 16-> 17-> 23-> 22-> 21-> 20-> 39-> 38-> 37-> 35-> 31-> 34-> 28-> 27-> 32-> 33-> 64	7143	328928
12	1-> 2-> 5-> 6-> 8-> 9-> 7-> 4-> 54-> 64	3750	332678
13	1-> 2-> 5-> 19-> 23-> 17-> 25-> 29-> 22-> 21-> 38-> 39-> 40-> 56-> 53-> 52-> 50-> 59-> 57-> 58-> 55-> 64	3571	336249
14	1-> 39-> 20-> 21-> 22-> 29-> 25-> 17-> 16-> 14-> 15-> 64	3215	339464
15	1-> 2-> 5-> 6-> 12-> 18-> 19-> 23-> 17-> 16-> 27-> 28-> 34-> 42-> 44-> 43-> 64	1786	341250
16	1-> 2-> 5-> 19-> 18-> 13-> 14-> 16-> 17-> 23-> 22-> 21-> 20-> 39-> 38-> 37-> 47-> 36-> 42-> 34-> 28-> 27-> 26-> 64	89	341,339

$f(60,63) = 27857$  crates. This represents 65% of the total demand.

**Conclusions**

The Model for NAAZO peki drink is thus:

$$\sum f(u,v) = |f| = x_{11,64} + x_{15,64} + x_{26,64} + x_{33,64} + x_{43,64} + x_{34,64} + x_{55,64} + x_{62,64} + x_{63,64}$$

$$\sum f(u,v) = 35714 + 32143 + 39375 + 7143 + 1786 + 3750 + 168571 + 25000 + 27857 = 341,339 \text{ crates can be delivered.}$$

What is the minimum cost of distribution of Peki in TMA to NAAZO?

If NAAZO executed the distribution anyhow, it could cost GH¢1,477,188.30 to distribute 341339 crates. At the maximum flow however the cost is minimized to GH¢934,487.10 for distributing the same 341,339 crates.

Minimum  $C = \sum_{u \in V} d(u,v) \times f(u,v) = \text{GH } \text{¢} 934,487.10$  per month. This figure amount to

$$\frac{\text{GH } \text{¢} 934,487.10}{341339 \text{ crates}} = \text{GH } \text{¢} 2.74 \text{ per crate } \square \text{ GH } \text{¢} 3.0 \text{ per crate}$$

**Conflict of Interest**

The authors have not declared any conflict of interest.

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